



**A
PLACE
TO PLAY
SPORT
FOREVER**



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CHAIRMAN AND CHIEF EXECUTIVE'S MESSAGE



The Covid-19 pandemic represented the biggest challenge that the Foundation has faced since the Second World War. The lockdown had a dramatic impact on how we deliver our charitable objectives and, in particular, on how we provide pitches for the clubs, schools, colleges and universities whom we serve. With little warning, our grounds were closed for organised sport with the termination of the 2019-20 football season on 16th March and the delay in the start of the 2020 cricket season to 18th July, amounting to a total loss of activity of seventeen weeks.

In line with other charities, as soon as the pandemic hit, the Foundation set up a Covid-19 Crisis Group comprising Trustees and staff with finance, legal, property and HR expertise in order to guide the Foundation through the first three months. This sub-group was critical in helping the charity to make key financial and staffing decisions in a timely and considered manner against a backdrop of great concern and uncertainty.

Roughly a third of staff who were unable to carry out their normal duties including cleaners, supervisors and bar staff were furloughed. Arrangements were put in place to enable the Head Office team to work from home and all of the staff at the various grounds continued working as normal given that the grass on our pitches was no respecter of the virus!

With the cessation of organised sport, our usual income streams and rents dried up overnight and, in order to help our football clubs who were suffering severe cash flow problems, we agreed to carry football credits over from the cancelled 2019-2020 season to the following one. Well before restrictions were eased there was a plan in place to help get our clubs back on the pitch, albeit operating under Covid-19 protocols. By adding additional midweek games, we were able to salvage roughly 50% of the cricket season thanks largely to the forbearance of our clubs and the Essex Metropolitan Cricket Association who ran a stunningly successful youth programme at very short notice.

Football training and friendly matches commenced in August under strict Covid-19 conditions which entailed no access to changing or refreshment facilities. The 2020-2021 season kicked off on schedule in September before coming to an abrupt halt on 4th November with the second lockdown.

Throughout the lockdown we kept our grounds open for Green Hearts activity where local residents were able to use our fields to fit in their daily bout of socially distanced exercise. For many, having a free, accessible and safe place in which to exercise proved a life saver. Our Coping Through Football project was also given special dispensation by the NHS to resume in August albeit in much smaller numbers.

The pandemic also had a dramatic impact on our two major fundraising events with the LPFF Quiz and Gala Dinner both being cancelled. However, thanks to the ingenuity and drive of the Gala Dinner Committee, we managed to organise our first ever Virtual Gala Quiz which raised an amazing £76,000 on the night.

Without a doubt the rather grim financial situation was alleviated significantly by Government Business Rates grants and the Job Retention Scheme. With income from grass pitches down by 39% and by 22% from our artificial turf pitches we were fortunate to qualify for Government grants which eased the pressure on cash flow and the furlough scheme meant that no LPFF employee lost their job.

Thanks to the work of the Covid-19 Crisis Group and Government assistance, the financial challenge of overcoming the immediate and short term impact of the pandemic had been met and, following much better communication and collaboration with the communities we serve, our relationship with them has never been stronger. However, we are under no illusions that we are "out of the woods yet" and more challenges lie ahead. Research has shown that being physically fit can increase resistance to the virus and this has strengthened our resolve to provide a place to play sport forever.

The year ended on a tragic note and reminded us of how cruel Covid-19 can be with the death of our much loved and respected Trustee, Jack Miller. His positive approach to life and sport embodied what the Foundation stands for and he will be greatly missed but never forgotten. Jack typified the spirit and compassion of our board of Trustees who, along with all our staff, should be warmly congratulated for the way in which they have helped the Foundation to navigate this most traumatic of years.



W. Cadogan

HON WILLIAM CADOGAN
Chairman



Alex Welsh

ALEX WELSH
Chief Executive

WHAT WE DO

Our vision is to create a happier, healthier, more cohesive London by encouraging more people to play sport and be physically active. We provide affordable, accessible and attractive playing fields that are more than just green spaces. They are places where lives can be improved physically, mentally and socially.

OUR PLAYING FIELDS

In a normal year sport is played continuously on our grounds by schools, colleges, universities and clubs but, with the pandemic forcing a complete lockdown on 16th March for the following seventeen weeks, we had to make adaptations to our usual way of working. With the sudden termination of the 2019-2020 football season, we moved quickly to reassure our clubs that their pitch fees for cancelled matches would be carried over to the following season. Fearing that they would be facing severe cash flow problems in the absence of regular match fees, we were concerned that some of our clubs might not last the summer so we kept in regular touch with them promising to have their pitches ready as soon as football returned. In the end, their wait lasted until the beginning of August when pre-season training and friendlies returned but all under strict Covid-19 constraints.

At one point it looked as though the 2020 cricket season would be abandoned altogether but in the second week of July the Government had a change of heart and our principal summer sport returned. We had pledged to get the nation back to sport and by being innovative, flexible, collaborative and respectful of our clubs' needs we were able to salvage 50% of the cricket season. This was a remarkable achievement and huge credit must go to our grounds staff who responded brilliantly in difficult circumstances.



Fairlop Oak: Cricket pitches 2020

Government guidance for outdoor sport meant that every club had to write a Covid-19 risk assessment and each of our grounds had a set of strict protocols that prohibited the use of changing and refreshment facilities and limited matches to no more than a total of thirty people. In spite of these stringent measures, the clubs felt that these restrictions were a small price to pay to play the sport they loved. Sharing a dogged determination to get sport played again helped us to forge stronger relationships with our clubs as we realised that we both needed each other to fulfil our goals. We relied on them to help us deliver our charitable objectives of increasing and sustaining participation and they depended on us to provide the pitches on which to play.

Remarkably, we began the 2020-2021 football season on 19th September with an increased number of clubs, many of whom were benefitting from credits carried over from the previous season.



Football at the Douglas Eyre Sports Centre

Despite having to endure some wet and muddy winter conditions with no access to hot showers, our clubs continued in good heart until the second lockdown on 4th November summarily stopped the season. This latest cessation will once again test the resilience of all parties but at least this time round we will be ready to bounce back stronger.

OUR PROJECTS

Through our Green Hearts project we were able to turn the adversity of the pandemic to advantage by opening up our grounds so that local people could participate in regular socially distanced exercise. Providing a safe and tranquil place to exercise at no cost proved a lifeline for many who had found the extended lockdown physically and mentally challenging.

For our Coping Through Football beneficiaries the lockdown created huge problems and, whilst we were able to keep in regular touch by phone, it was not until 28th July that two weekly sessions at Douglas Eyre Sports Centre were allowed. NELFT deemed that the project represented a therapeutic intervention and it was given special dispensation to resume albeit restricted to groups of five participants per coach. This meant that twenty clients could be accommodated at each session. Given the success of these initial sessions, a third was added at Fairlop Oak Playing Field on 9th September. However, the pandemic meant that the youth sessions were not able to return.

OUR PITCH PROTECTION

LPFF is the first port of call when people are concerned about the loss of a playing field. Once a playing field is lost, it is lost forever so when it comes to protection our mantra is **no net loss of pitches** and if they are lost to development they should be replaced. We know that the public health and social value of playing fields to local communities is huge and that is why we are committed to opposing the current and future loss of playing fields in London.

Our **Playing Fields Charter for London** urges the Greater London Authority, local authorities and sporting bodies to adopt a long term view of the contribution that playing fields make to creating happier, healthier, more cohesive communities. We also maintain a Fields at Risk Register, an early warning system that lists sites in imminent danger of commercial or residential development and which, over the last ten years, has resulted in saving over 20 threatened sites for current and future generations of Londoners.

WHY WE DO IT

Playing fields are more than just parcels of open space. Managed and used appropriately, they can help people to be more physically active so that their physical, mental and social health is enhanced and, by becoming more accessible, they can contribute to community safety and community cohesion.

Without a pitch to play on there can be no sport. Accessing the opportunity to play sport in London is different to any other part of the country and there is a need to safeguard the long-term future of playing fields as places where participation in grassroots sport is widened, increased and sustained. London is home to 13% of the UK population, however Londoners have half the number of leisure facilities, compared to elsewhere in the UK and only 8% of the nation's playing fields.

In addition to the provision of facilities, there are barriers and inequalities around access and participation at existing facilities. At present, 38% of adults in London do not meet the Chief Medical Officer physical activity guidelines. There are also significant inequalities within London. The city has the second and third most inactive local authorities in the UK, but it also has the second and third most active local authorities.

Active people are 14% more likely to report good health than the inactive. Inactivity places people at higher risk of chronic disease, premature death and lower quality of life. Additionally, in terms of mental health, physical activity reduces the likelihood of people being affected by certain conditions. In the case of depression, it reduces this likelihood by around 30%.

We passionately believe that playing fields and the activities played on them can help to address these health inequalities. Recent research provides a compelling case for the protection and provision of green space in the capital:

- London's public green space has a gross asset value of more than **£91 billion**, providing services valued at **£5 billion** per year
- For each **£1** spent by local authorities and their partners on public green space, Londoners enjoy at least **£27** in value
- Londoners avoid **£950 million** per year in health costs due to public green space
- The value of recreational activities is estimated to be **£926 million** per year
- For the average household in London, the monetary value of being near a green space is over **£900** per year

GETTING THE NATION BACK TO SPORT

As with other businesses and charities across the country, the pandemic and the concomitant lockdowns came as a body blow and overnight forced us into crisis management measures. However, we also had to put a plan in place of how we could return to delivering our charitable objectives once the restrictions were eased.

We realised early on that the best way that we could contribute to creating happier, healthier, more cohesive communities was to help get the nation back to sport. Our approach would be underpinned by four key principles.

We recognised that the extraordinary set of circumstances brought about by the virus would require us to be **innovative** in the way in which we made our fields initially available to local individuals for their daily socially distanced exercise, and then later to our clubs so that they could play their matches in a safe manner.

Great **flexibility** was required from ourselves as the pitch provider and from our clubs as the purveyors of sports participation in order to ensure that all the Covid-19 and risk assessment protocols were put in place.

In order to make the playing experience as safe as possible, all parties had to **respect** the needs and the safety of others. Whilst the new conditions seemed a little alien at first, our clubs responded magnificently and adapted very well to the agreed protocols.

Ensuring that the Foundation and our clubs were ready for the resumption and continuation of sport in a Covid-19 compliant environment took a great deal of two-way communication and **collaboration**. Teething problems experienced in the early days following the return of matches and training were quickly resolved via a timely telephone conversation and now our relationship with our clubs is stronger than ever.



Womens football at Douglas Eyre Sports Centre

“**NONE OF THIS WOULD HAVE BEEN POSSIBLE WITHOUT OUR EXCELLENT RELATIONSHIP WITH THE LPFF GROUNDS STAFF.**”

Len Enoch, Metropolitan Essex Youth Cricket Programme

CRICKET AT FAIRLOP OAK PLAYING FIELD

The first Covid-19 lockdown in March hit grassroots sport hard with the immediate termination of the football season and the delay and possible postponement of the 2020 cricket season. Len Enoch of the Metropolitan Essex Youth Cricket Programme, which under normal circumstances coordinates a thousand youth matches every year, takes up the story.

“Aware of the decline in participation levels in many other parts of the country, the abrupt halt to our 2019-2020 winter events and delayed commencement of our Summer 2020 programme was a serious cause for concern. Covid-19 was impacting on many aspects of people’s lives, cricket was no exception. Would there be a temporary or permanent decline in participation with some juniors simply getting out of the habit of playing cricket? Would cricket clubs be able to satisfy a reduced demand so dependent on continued maintenance of facilities, particularly cricket grounds which rapidly decline through lack of care?



League cricket

These unanswered questions made it so important for grassroots cricket to resume following the Government’s sudden relaxation of its initial restrictions on 11th July 2020. We had to respond quickly and needed to offer something immediately to our 25 clubs. Having access to the five pitches at Fairlop Oak Playing Field/London Marathon Playing Field for our competitions provided a ready-made solution.

A telephone call secured sixty junior pitches for weekly competition of eighteen teams, ten for 10 and 11 year olds and eight for 12 and 13 year olds. For all clubs the offer was more than helpful and for four of the teams who did not have pitches available at their club it was a lifeline. In less than a week of the Government approved announcement by the England and Wales Cricket Board we played our first round of competitive cricket albeit adhering to the Government’s strict guidance on social distancing and hygiene.

None of this would have been possible without our excellent relationship with the LPFF grounds staff. The LPFF CEO attended a meeting at Fairlop Oak with his three ground staff and two representatives from the Met, to carry out a detailed Risk Assessment which included facility access, the use and cleaning of toilet facilities and to agree additional pitch markings required for social distancing.

There was general agreement that both the number of matches that had been played and the quality far exceeded expectations.

As we look to the commencement of the new 2021 summer season some recovery of membership levels are currently being experienced, reflecting a record number of teams entering the Met competitions.”

OUR 2020 HIGHLIGHTS



GREEN HEARTS

Despite the pandemic leading to the closure of our grounds to organised sport for four months we still made sure that local people could gain access for socially distanced exercise. It was gratifying to hear from some of our neighbours about the difference our playing fields made during the tough year:

“

Douglas Eyre has been a life saver truly, we have been using it each day as our one allowed exercise per day.

Nicola

“

I've had a lovely time walking around the Green Hearts path this week, it has been wonderfully quiet and social distancing not a problem at all. I would love if you could keep it open. It has been a complete godsend for me and my children in the lockdown and I have no desire to go to St James' Park which is full of people. Please keep it open as long as possible, it's wonderful!

Irena

“

My family and I have really appreciated the path still being open. Please pass on our thanks to all involved.

Laura

“

It's so valuable. A few neighbours have also been going since the lockdown and have been saying how pleasant it is. So thank you to LPFF and the team for keeping it open. Much appreciated.

Margaret

“

Thank you so much for all your hard work to help keep the Green Hearts path at Douglas Eyre open. It is great to see people using it every day during this crisis.

Sue

“

I am writing to say thank you for allowing the public to use your sports field at Peter May Sports Centre for exercise over the past months. My husband and I live less than 10 minutes' walk away but were not really aware of this facility.

We are not sporty people, but have been trying to keep active during the lockdown and it has really helped to have a pleasant green area so close to walk around, away from traffic and noise and one kept so well – grass cut and litter free.

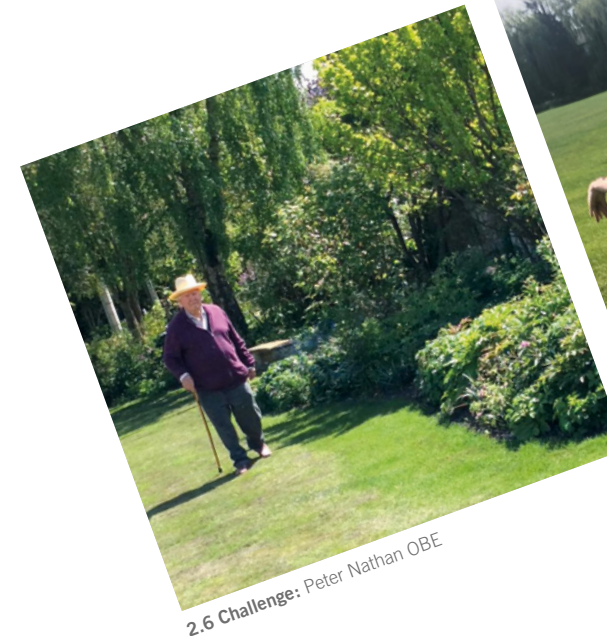
I am sure our health, stamina and mobility have all improved with the walks. So thanks again.

Mr & Mrs Bell

THE 2.6 CHALLENGE

As the London Marathon could not take place in 2020, the organisers created a campaign to help charities to raise funds in the race's absence. The public were asked to take part in an activity based around the numbers 2.6 or 26. We were pleased that several of our supporters decided to raise money for us. David Ball walked 26 miles around Peter May Sports Centre, Kevin Quirke and his young family walked 2.6km around London Marathon Playing Field Greenford and LPFF Head Office staff Jenna Schillaci and Lottie Walker ran 26kms.

Our former Chairman Peter Nathan also decided to challenge himself. At the grand old age of 91, Peter pledged to complete 10 laps of his garden every day for 26 days starting from 26th April, the day that the London Marathon should have taken place. Peter successfully completed his challenge and thoroughly enjoyed the experience in the process. He said:



2.6 Challenge: Peter Nathan OBE

“When the prospect of raising money for the London Playing Fields Foundation through the 2.6 Challenge came up, I was delighted to sign up. Walking every day has provided the perfect way for me to keep fit during the lockdown, and I fully intend to continue this daily routine until the crisis involving complete isolation for me is over. I am truly grateful for all the marvellous support I have received from family and friends with all the money going to such a great cause.”

The challenge raised over £5,000 for us and we are incredibly grateful to everyone who donated.

MAGGIE ALPHONSI MBE BECOMES A VICE PRESIDENT

We were delighted that Maggie Alphonsi MBE, former Saracens and World Cup winning England rugby star agreed to become a Vice President in 2020. Maggie was our Made in London Award recipient in 2019 and spoke eloquently about the impact sport has had on her life. Our CEO Alex Welsh said:

“To have Maggie as a Foundation Vice President is a great honour for us as she personifies all those qualities that sport can develop – integrity, loyalty, courage, commitment and hard work.”

OUR VIRTUAL GALA QUIZ

As social distance restrictions prohibited the staging of our traditional Gala Dinner at The Savoy, we organised our first Virtual Gala Quiz on 19th November instead.

Hosted by the peerless MC Martin Bayfield, guests heard a keynote speech from Baroness Sue Campbell and a range of sporting stars including Harry Kane, Nasser Hussain and Maggie Alphonsi whilst taking part in our quiz from the comfort of their sofa.

Thanks to the outstanding generosity of our guests, we raised £76,000. The money will be used to help us get the nation back to sport following the disruption caused by the pandemic.



Maggie Alphonsi MBE: former England rugby star

JENNA SCHILLACI LIVING THE DREAM

During the course of the year the Foundation bade farewell to Jenna Schillaci, one of its most popular employees, after thirteen years of dedicated service. Having been balancing her Bookings and Administration Officer role with that of a full-time professional footballer for Tottenham Hotspur until her retirement at the end of 2019-20 season, Jenna decided to pursue a new career developing new female footballing talent at the club. We caught up with her and asked her about her favourite moments with LPFF.

HAVING BEEN WITH THE CHARITY FOR 13 YEARS WHAT ARE YOUR ABIDING MEMORIES?

I have many happy memories of my time at LPFF. The Gala Dinner fundraising events at The Savoy always stand out as really special nights because of the amount of hard work that would go on behind the scenes. We had a small team but each year everyone pulled together to put on an amazing event better than the year before. Nights like the Gala Dinner and Quiz at The Oval sum up what a special charity LPFF is and more importantly highlights how great the LPFF team is!



LOOKING BACK AT ALL YOUR ACHIEVEMENTS WITH LPFF WHAT GAVE YOU THE MOST SATISFACTION?

Being part of the team that organised the East London Leisure Trust's Girls' Summer League was special. The league offered regular football for Under 13 girls at Douglas Eyre Sports Centre in Walthamstow and what's more it was free of charge. They also received a brand new kit and a trophy and I always remember the young girls being so happy whenever they arrived! When I was growing up playing football I never had these type of opportunities so it was lovely to see so many young girls enjoying football and not having to worry about the usual barriers that may prevent them playing the sport they love.

I also got a lot of satisfaction out of ensuring our grounds were as full as they possibly could be during the football and cricket season!

IN 2018 YOU WERE ABLE TO BECOME A PROFESSIONAL FOOTBALLER, SOMETHING THAT WOULD HAVE BEEN BEYOND YOUR WILDEST DREAMS AS A YOUNG GIRL. WHAT WERE YOUR EMOTIONS WHEN YOU LED THE SPURS TEAM OUT AT STAMFORD BRIDGE FOR THE CLUB'S FIRST EVER WSL GAME?

I still get goose bumps when I think of that incredible day for me and my family who have supported me since I was a little girl. It was obviously a very proud occasion for me as I got to lead the team out in front of 25,000 fans which was a record crowd for the WSL and I can only describe it as a dream come true. Having been with the club as a 16 year old and then to captain the team from grassroots, semi-professional and then finally to professional I feel nothing but pride when I look back as I know how much hard work and sacrifice it took to get to that moment.

When I was growing up my family had season tickets at White Hart Lane and I would always wonder whether I would ever get to play professional football, wonder is all I could do as a kid as women's football wasn't about then.



Jenna Schillaci with Emma Hayes MBE, Manager, Chelsea Women FC

I do remember having a flash back of me as a kid in the stands at WHL in the tunnel for a split second before we walked onto the pitch!!!

DESCRIBE A TYPICAL DAY AS A PROFESSIONAL FOOTBALLER

My day always started with a coffee and a gossip with the girls ahead of training! Every morning we would have a team or unit analysis session. We might analyse our own performances from the weekend - discuss what went well and where we could improve or our next opponents' strengths/weaknesses or patterns of play. Each week throws a new challenge in the WSL so our game plan would change from week to week. Analysis is a key part of the professional game and something I really enjoyed.

Next up would be pre-activation and stretching followed by a grass pitch session which would last for no longer than 90 minutes as they were very high intensity. Sometimes it would fly by and we would fight to stay out longer but our strength and conditioning coach would have none of it! We would then have lunch and finish the day with a gym/strength and conditioning session.

Ice baths and massages were available to us every day, I went to the massage room a lot more regularly than the ice bathroom! Rest is very important so I would usually be asleep at 9.30pm on a training day.

HOW DID YOU COMBINE YOUR LIFE AS A PROFESSIONAL FOOTBALLER WITH YOUR LPFF ROLE?

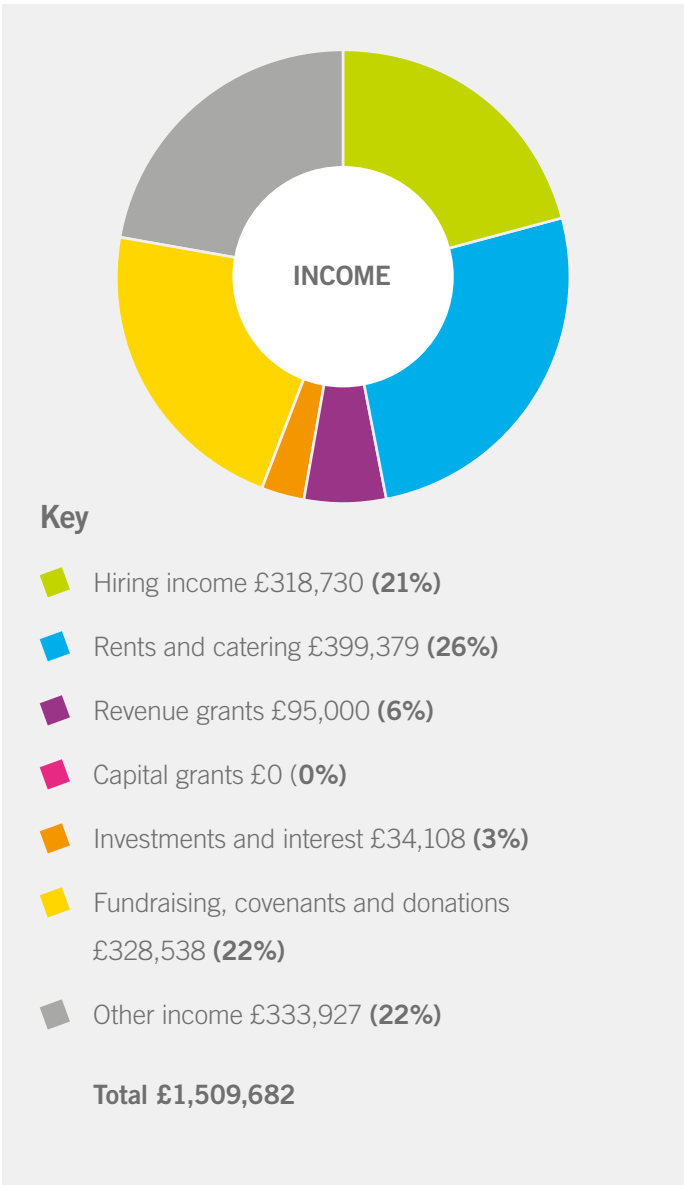
I was very lucky in the sense that Alex and everyone at LPFF were very supportive of my football career so that made life very easy for me. I would work a couple of hours when I got home from training in the evening and then on one of my rest days. I had a nice balance and working helped me to take my mind off football which I think is healthy. Like everything balance is important and after many trips to Costa Coffee with Alex discussing how we could make it a good fit for both the charity and myself, we eventually got the perfect balance!

WHAT ARE YOU DOING NOW?

I am now working full time with Spurs within their Junior Talent Pathway coaching players between the ages of 16-22 and then the rest of my time is running the operational side of the WSL Academy team. The players from the Academy will hopefully be first team professional players for Tottenham so I am really enjoying working with them and sharing my experiences and watching them grow as players and people.

I have also started working for BBC Sport/5 Live and UEFA Champions League doing co-commentary, which I love. I think all the years of analysing my own performances and other people's performance has definitely helped me with this. Finally, I set up my own coaching company during lockdown called Next-Jen, the aim being to inspire the next generation of players coming through. I have worked with many local teams over the last six months via Zoom so it's nice to finally get out on the grass and meet them all in person!

INCOME & EXPENDITURE 2020



For the period 1st October 2019 – 30th September 2020.
These figures do not include depreciation or investment gains or losses. For a full set of Audited Accounts for 2020 please contact Head Office.

A TRIBUTE TO JACK MILLER



Jack Miller

In a year ravaged by the pandemic, the charity discovered how merciless the Covid-19 virus could be with the profoundly sad death of our highly respected and much loved Trustee Jack Miller, who succumbed to coronavirus on 15th December. He leaves behind his wife Alison and daughter Caroline who was by his bedside right to the end as he fought valiantly against the disease.

Jack, who became a Trustee in March 2001, made a phenomenal contribution to the stability and effectiveness of London Playing Fields Foundation through his absolute commitment to the charity's cause, his fantastic legal expertise and his soaring intellect. During his tenure he was the first port of call whenever the Foundation needed legal advice and he was the mainstay of the Finance and General Purposes Committee.

In fact, Jack was one of the reasons why the charity has enjoyed two decades of relative calm and has increased its profile as one of London's leading grassroots sport providers. Unflappable under pressure, he was a great reassuring presence and always managed to help the charity to find the solution and appropriate course of action.

Given his professional background as the former Head of the Legal Department at Midland Bank and his flair for sports administration, as his time as Secretary of Old Cranleigh Hockey Club and Richmond Cricket Club testify, he was ideal Trustee material and soon became a role model for others who joined the LPFF Council.

An outstanding opening batsman and wicketkeeper in his younger days, his love and knowledge of sport knew no bounds and he took a keen interest in all of the Foundation's activities. Fellow Trustees and staff members all benefitted greatly from his wisdom and generosity of spirit and he will be sorely missed.

“ Jack’s contribution to the charity and its work is incalculable. He was simply a one-off and what struck me most about him was his innate kindness, unswerving loyalty and perennially positive attitude. It was a privilege to know him and count him as a friend.

Alex Welsh LPFF CEO

THANK YOU TO OUR FUNDERS, DONORS AND OUR PEOPLE

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